

ProMAC 2025 / IPMA PPF  
Detailed Program

Wednesday, 26 November 2025							
9:00	Registration Desk / LIBRARY						
Registration							
9:30-10:00	LECTURE HALL	Opening Ceremony					
		Mr. Takatoshi Hayama, President of SPM / Representative of IPMA-JAPAN, Hitachi Systems, Ltd. Mr. Toshikazu Fukuoka, Vice President of SPM, NEC Corporation Ms. Hiromi Inoue, Vice President of SPM, IBM Japan Ltd. Prof. Dr. Hideto Ogasawara, Vice President of SPM, Chiba Institute of Technology Mr. Masaru Yagi, Vice President of SPM, Fujitsu, Limited			Prof. Dr. Mladen Vukomanović, President of IPMA Prof. Dr. Vladimir Obradović, Vice President of IPMA Mr. Chris Ferguson, President of IPMA-UK		MC: Chie Ishii (NEC Corporation)
10:00-11:00	LECTURE HALL	Keynote 1 The Future of Project Delivery: Transforming Construction with BIM, Lean Planning, Data-Driven Collaborative Workflows, BI and AI-powered Insights Mr. Veljko Janjic President of BEXEL					MC: Chie Ishii (NEC Corporation)
11:00-11:30	Coffee Break						
11:30-12:50	Breakout Session 1						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Brian Cracknell(Language Works Sdn. Bhd.)	Paul Hodgkins(Paul Hodgkins Project Consultancy)	Efrosyni Konstantinou(University College London)	Abbot Angela(Fujitsu Limited)	Morgan Quentin(Fujitsu Limited)		IPMA PPF Breakout Session  IPMA: Future Project Perspectives  Prof. Dr. Vladimir Obradović Ms. Laura Lasaité Ms. Vladana Stepanović IPMA
	1A01 A Study on Developing Project Management Competence in New Employee Training Using Individual Competence Baseline Yuki Yamaguchi(NTT DATA INTELLILINK Corporation)	1B01 Visualization of Cross-Organizational Projects Via Management Tool Unification with Dashboard Utilization Kenho Iwamoto(NEC Corporation)	1C01 Adoption of a Requirements Confirmation Process to Prevent Scope Gaps Yoshiyuki Suruga(Hitachi, Ltd.)	1D01 Strategic Approaches to Reducing Reviewer Burden in Large-Scale Migration Projects Kiyoto Yasuda(NEC Solution Innovators, Ltd.)	1E01 Exploring the Use of Generative AI to Address Communication Challenges in Contemporary Offshore Development Practices Hiroki Yamamoto(NEC Corporation)		
	1A02 A Consideration of Software Configuration Management Strategy Taking Inter-Stakeholder Relationships into Account Kazuma Takeda(Hitachi, Ltd.)	1B02 A Statistical Quality Management Method for Production Operations in Large-Scale Mission-Critical Systems Yu Kakegawa(NTT DATA Japan Corporation)	1C02 Effective Intercultural Communication Practices in International System Development Projects from a Project Member's Perspective Minami Niikura(NTT DATA FINANCIAL TECHNOLOGY CORPORATION.)	1D02 Observations on Project Management by Bridge System Engineers in Offshore Development Ryota Nakamura(TRIO SYSTEM PLANS CO., LTD.)	1E02 Practical Study on Negotiation Strategies for Short-Delivery System Development in the Banking Sector Hirokazu Morita(Hitachi, Ltd.)		
	1A03 A Consideration of "Emotional Intelligence" As a Means to Mitigate the Negative Emotions Arising From Emotional Labor Sayaka Suzuki(TRIO SYSTEM PLANS CO., LTD.)	1B03 Feasibility Study on Quality Assurance Through an Automated Checklist Processing System Utilizing Generative AI Yohei Tomio(Hitachi, Ltd.)	1C03 Considerations of AI for Code in Applying Large System Development Jiro Nonoyama(IBM Japan, Ltd.)	1D03 Design of a Pattern-Based Third-Party Monitoring Framework for Early Risk Detection Manabu Yamamoto(NTT DATA Japan Corporation)	1E03 Quality Management Through Early Quality Assessment in Incremental Development Toe Yamazaki(Hitachi, Ltd.)		
	1A04 Service Branding Strategies Using Design Thinking Alongside Agile Development for Internal Service Creation Haruka Okayasu(Fujitsu Limited)			1D04 Consideration of the Requirement Definition Process That Promotes the Transition from a Bulk Contract to Multi-phase Contracts Reiji Takahashi(Hitachi, Ltd.)	1E04 Human Resource Development in Long-Term Maintenance Projects Masako Sato(IBM Japan Digital Services Company)		
12:50-13:50	LIBRARY						
LUNCH							
13:50-15:30	Breakout Session 2						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Mitsuaki Yoshizu(IBM Japan, Ltd.)	Watts Richard(Fujitsu Limited)	Yukihiro Shintani(Chiba Institute of Technology)	Angelika Nuraini Heriyanto(NTT DATA FINANCIAL TECHNOLOGY CORPORATION)	Manabu Jinno(Hitachi, Ltd.)	Special Lecture 1  The Politics of the Self: Project Leaders as Ethical Leaders  - How ready are you to address your grand challenges?  Dr. Efrosyni Konstantinou Associate Professor The Bartlett School of Sustainable Construction (BSSC), University College London (UCL)  Mr. Paul Hodgkins Former Executive Director of Paul Hodgkins Project Consultancy	IPMA PPF Breakout Session  13:50 - 14:40 Navigating the Future: Project Management as a Driver of Global Impact  Dr. A Sivathanu Pillai IPMA India  14:40 - 15:30 Benefits-Driven Complex Project Management  Mr. Chris Ferguson IPMA-UK
	1A05 Success Factors for Overseas Deployment Project of SWIFT ISO20022 Compliant Foreign Remittance Gateway System Eiji Ohara(NEC Corporation)	1B05 An Analysis of Issues and Solutions in Multi-Vendor Projects: Insights from Late Entrant Vendors Keitaro Kishihata(IBM Japan Digital Services Company)	1C05 Feasibility-Driven Estimation for Large-Scale System Renewal Projects Maiko Matsuda(Hitachi, Ltd.)	1D05 Using a Skills Matrix to Improve Productivity Yasuhiro Okumura(IBM Japan, Ltd.)	1E05 Roles of External Consultants to Help Inexperienced Process Improvement Promoters Succeed in Their Improvement Activities Masaki Kigure(NTT DATA Japan Corporation)		
	1A06 Developing Project Managers Leveraging Issue Management Including Communication Management Hiroaki Kikuchi(Hitachi, Ltd.)	1B06 Proposal for Test Case Analysis Using Large Language Models Hiroaki Ono(NEC Corporation)	1C06 Time-Series Quantification of Maintenance Effort Using GitHub Milestone Data Hironobu Sone(IBM Japan, Ltd.)	1D06 An Analysis of Knowledge Transfer and Base Integration in Dispersed Development: Success Factors and Challenges Ayumi Takei(IBM Japan Digital Services Company)	1E06 Scope Management of Large-scale Projects Applying Packaged Products Takanori Endo(Hitachi, Ltd.)		
	1A07 Dissemination with Development of Principles in System Development and Service Provision Keinoshin Togashi(NTT DATA Group Corporation)	1B07 Project Management Framework for a Hybrid Offshore?Domestic Legacy Mainframe Subsystem Development Shotaro Tsurukai(NTT DATA FINANCIAL TECHNOLOGY CORPORATION.)	1C07 Proactive Project Management Office in Large Scale Projects Kenta Suzuki(NEC Corporation)	1D07 Consideration of Educational Methods for Young People Aimed at Comprehensive Risk Awareness Masaki Sumi(NTT DATA UNIVERSITY CORPORATION)	1E07 Role of the PMO in Managing UAT Delays in Complex System Implementation Projects Hidemichi Ikeda(IBM Japan, Ltd.)		
	1A08 Vendor Management Practices in Hospital Information System Projects: A Case Study from a Large-Scale Hospital Ayaka Osako(IBM Japan, Ltd.)	1B08 Challenges in Developing Project Managers from the Perspective of Junior PMs with Proposed Solutions Makoto Yamagata(Hitachi Systems, Ltd.)	1C08 Challenges and Project Management Strategies in Cross-border Industrial Data Sharing Ravindra Sandaruwan Ranaweera(NTT DATA Group Corporation)	1D08 A Case of Improving Estimation Accuracy of Work Efforts in Agile Development Projects Ryosuke Kimura(Hitachi, Ltd.)	1E08 Development of a Training Model for New Employees in Systems Using Special-Purpose Programming Languages Xuejun Wu(IBM Japan Digital Services Company)		
	1A09 An Evaluation of the Efficiency As Well As Effectiveness of Review Checklist Generation Using Generative AI Zhaofeng Liu(Hitachi, Ltd.)			1D09 Practical Team Management Measures for Accelerating Operational Integration of External Personnel Ryo Hasegawa(NEC Corporation)			
15:30-16:00	Coffee Break						
16:00-17:20	Breakout Session 3						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Kazuya Nakano(Hitachi, Ltd.)	Eiji Misumi(NTT DATA Group Corporation)	Shinichi Sato(NTT DATA Group Corporation)	Chikako Morimoto(Tokyo University of Science)	Eladio Perez Jr(NEC Telecom Software Philippines, Inc.)		IPMA PPF Breakout Session  16:00-16:40 28 competences in 28 minutes  Mr. Paul Bradley SPOCE Project Management Ltd.  16:40-17:20 AI and Data - the future PMO  Ms. Bernadette Szekely Thales UK Limited
	1A10 A Consideration for Women in Management Ayako Kozakai(NTT DATA INTELLILINK Corporation)	1B10 Question-Driven Project Management in the Age of AI Takahiro Seki(IBM Japan, Ltd.)	1C10 Leading Projects Effectively With Cultural Literacy Brian David Cracknell(International Project Management Association Malaysia)	1D10 Challenges and Recommendations for Infrastructure Design in a Cloud-native Package Implementation Project Involving Legacy System Renewal Ryota Arimoto(Fujitsu Limited)	1E10 Measures to Address Challenges in Large-Scale IT Projects for Publishing Companies Shota Kinoshita(NEC Nexsolutions, Ltd.)		
	1A11 Considerations on the Utilization of Proof-of-Concept in New Service Development with a Focus on Requirement Alignment Methods Haruka Kurose(NEC Corporation)	1B11 Adopting Agile Frameworks for Effective Research Project in Offshore Teams Akiho Takayama(NTT DATA Group Corporation)	1C11 Potential of Generative AI to Address Project Managers' Skill/Experience Dependence and Cognitive Bias Challenges in Risk Management Yuki Kimura(IBM Japan, Ltd.)	1D11 Managing a Project of Integrating AI into Knowledge Management Jiu Hanashima(IBM Japan, Ltd.)	1E11 Leadership in Disaster-Recovery Training for Server Infrastructure Minami Inoue(Kyndryl Japan KK)		
	1A12 Accelerating DX Promotion Through Architecture CoE Activities and Practice Kai Yamasaki(Fujitsu Limited)	1B12 The Impact on Projects by People Competences of Non-PM Members Aoi Niwa(IBM Japan Digital Services Company)	1C12 Project Management Based on Remote Work Shinichiro Aeba(Hitachi Systems, Ltd.)	1D12 Exploring the Application of Project Management Methods with Generative AI in Social Welfare Consultation Support Ryota Yoda(Hitachi, Ltd.)	1E12 Verification of Measures for Solving Operational Challenges in Network-type Projects Futoshi Miura(Hitachi, Ltd.)		
	1A13 Extending Agile Beyond Projects: Comparative Analysis with Evolutionary Organizational Models Tianqi Liu(Chiba Institute of Technology)	1B13 Business Agility Enabled Digital Transformation at Scale Greg Mann(Fujitsu Limited)	1C13 Management of Parallel Development in 20 Projects for Mobile Application Kaori Matsuura(NEC Corporation)	1D13 Considerations on a Hybrid Development Approach Leveraging the Strengths of Java and Low-Code Services Songhao He(NEC Corporation)	1E13 Project Management Approach That Aims to Fundamentally Reform Existing Development Processes for Mission-critical Systems for Customers by Applying Agile and Introducing Advanced Technologies Such As Generative AI Kazunori Shichida(IBM Japan, Ltd.)		
17:30-18:30	LIBRARY & LECTURE HALL						
Welcome Reception							

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Thursday, 27 November 2025							
9:00	Registration Desk / LIBRARY			Registration			
9:30-10:30	LECTURE HALL			<div>Keynote 2</div> <div>Pioneering Spirit – How Hitachi closed the circle on 200 years of Passenger Rail</div> <div>Mr. Paul Cooper</div> <div>Director, Integrated Planning &amp; Business Intelligence, Hitachi Rail UK&amp;I</div>			MC: Manabu Jinno (Hitachi, Ltd.)
10:30-11:00	Coffee Break						
11:00-12:20	Breakout Session 4						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Paul Hodgkins(Paul Hodgkins Project Consultancy)	Mann Greg(Fujitsu Limited)	Yoichiro Shimma(Hitachi Systems, Ltd.)	Mitsuaki Yoshizu(IBM Japan, Ltd.)	Efrosyni Konstantinou(University College London)		
	2A14 AI-Supported Member Planning and Management: Decision-Making Assistance Based on IPMA ICB Competencies Hiroki Yanagi(IBM Japan, Ltd.)	2B14 Implementation and Effectiveness of Requirements Verification Process Using Low-code Tools Tomoko Karatsu(Hitachi Social Information Services, Ltd.)	2C14 Integrating Design Thinking into Project and Organizational Management Hayao Masui(NTT DATA FINANCIAL TECHNOLOGY CORPORATION.)	2D14 Fostering Autonomy in Global Project Teams Through Servant Leadership Akitsu Sunohara(Fujitsu Limited)	2E14 Optimizing Knowledge Sharing in Hybrid Work Environments Mako Fukuda(IBM Japan, Ltd.)	<div>Special Lecture 2</div> <div>‘Soft Skills’ No More</div> <div>- Advanced Communication for Project Managers in the AI Era</div> <div>Mr. Brian Cracknell</div> <div>Founder and Director, Language Works, Malaysia</div> <div>Executive Committee Member, Learning &amp; Development, IPMA Malaysia</div>	<div>IPMA PPF Breakout Session</div> <div>11:00-11:40</div> <div>Leadership capabilities for the future project manager</div> <div>Dr. John McCormack</div> <div>Alliance Manchester Business School (AMBS)</div> <div>11:40-12:20</div> <div>Ethics for the future project manager</div> <div>Prof. Dr. Darren Dalcher</div> <div>Lancaster University</div>
	2A15 Verification of Workflow-based Agents for Efficient Test Case Creation Ibu Ueno(NTT DATA Group Corporation)	2B15 Team Building As a Catalyst for Innovation Through a Six Month Journey from Project Kickoff to Market Engagement Hiroya Okada(NEC Corporation)	2C15 Automated Function Point Estimation from Requirements Specifications Using Generative AI Ryo Takahashi(NTT DATA Group Corporation)	2D15 Prototype-Driven Iterative Requirements Definition with No-Code Tools for Small Scale Manufacturing Takahiro Yamashita(The Hosei Business School of Innovation Management)	2E15 Verification of the Effectiveness of a New Hybrid Development Approach Combining Design-led Agile and Waterfall Ibuki Hayashi(Hitachi, Ltd.)		
	2A16 A Comparative Study of Project Management in Japan and Other Countries from Cultural, Organizational, Technological, and Institutional Perspectives Shin Suzuki(Kyndryl Japan KK)	2B16 A Case of Human Error Prevention Activities in the Facility Construction Eriko Ogata(NTT DATA INTELLILINK Corporation)	2C16 How to Establish Credibility for AI-Based Smart Agriculture Services in Overseas Markets Hiroshi Itosu(NEC Solution Innovators, Ltd.)	2D16 Verification of the Applicability of Generative AI for Evaluating the Completeness of Descriptions in Response to Request for Proposals Tadatomo Udagawa(NTT DATA Japan Corporation)	2E16 An LLM-Based Method for Efficient Interface Test Pattern Extraction from Design Documents: Proposal and Evaluation Daiki Sato(NTT DATA Group Corporation)		
	2A17 Stakeholder Management in a System Reconstruction Project Example Kazuho Ozaki(DAIKO XTECH,LTD.)		2C17 Inclusive and Culturally Embedded Leadership in Project Management: Reframing Governance and Value Jasmine Tehrani(Ravensbourne University London)	2D17 From Tradition to Transformation: Empowering Agile Journeys Tedora Monique Marie Rances(NEC Telecom Software Philippines, Inc)			
12:20-13:20	LIBRARY			LUNCH			
13:20-15:00	Breakout Session 5						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Watts Richard(Fujitsu Limited)	Hideto Ogasawara(Chiba Institute of Technology)	Yukiko Otsuka(Hosei University)	Ranaweera Ravindra Sandaruwan(NTT DATA Group Corporation)	Yasunobu Kino(University of Tsukuba)		
	2A18 Adapting Large-Scale Agile Development to Japanese Enterprises Hiroki Matsunami(NTT DATA Japan Corporation)	2B18 Operations by AI, of AI, for AI Yu Takeyama(NTT DATA Group Corporation)	2C18 Evaluating Software Development Workflows Through Process Mining Minoru Asano(NTT DATA Group Corporation)	2D18 Activities to Improve Contract Flow Through the Integration of Query Systems in IT Product Maintenance Nagisa Sato(NTT DATA INTELLILINK Corporation)	2E18 Exploring Team Building Approaches in an Era of Increasingly Diverse Work Styles Takuro Sugawara(IBM Japan, Ltd.)	<div>Young Crew JAPAN Event</div> <div>Networking to connect the world,</div> <div>What Should a Project Manager Be Like in the Age of AI?</div> <div>SPM YC(SPM Young Crew, IPMA Young Crew JAPAN)</div> <div>/ IPMA-JAPAN</div>	
	2A19 A Proposal for KCI for ICB That Is Easy to Understand for IT Infrastructure Engineers on Large Projects Takae Sumiya(NTT DATA INTELLILINK Corporation)	2B19 Rethinking Resource Allocation: Smarter Resourcing at the Project Level Sridhar Bandari(Fujitsu Limited)	2C19 New Cluster Model for Large-Scale IT System Migration in Emergency Communication Pengpeng Xu(IBM Japan, Ltd.)	2D19 A Practical Development Methodology for Integrating Generative AI into Waterfall-Based Application Development Masako Ryu(NTT DATA Group Corporation)	2E19 A Case Study of Promoting Reflection for Building Autonomous Teams Using the HAC-SECI Model Chikako Morimoto(Tokyo University of Science)		
	2A20 A Survey on the Use of Generative AI in the Project Management Knowledge Areas Chika Yoshida(Bunkyo University)	2B20 Study to Create Example of a Risk Breakdown Structure Which Can Be Used with Agile IT Projects Kazuro Haga(Together with Risk Study Lab.)	2C20 Driving Project Recovery and Quality in System Infrastructure Renewal Through Practical Architectural Methods Kohsuke Matsumoto(Kyndryl Japan KK)	2D20 Analysis and Countermeasures for Legacy System Adherence in Overseas Package Implementation Hiroyoshi Yoshizawa(NEC Corporation)	2E20 Challenges and Solutions Uncovered Through Offshore Development in China Aki Hatakeyama(NEC Corporation)		
	2A21 Management Methods for Modern Projects with High Uncertainty Masatoshi Matsumoto(Fujitsu Limited)	2B21 Project Management for BI System Development in Parallel with Core System Renewal: Practices and Challenges Ryo Segawa(NTT Data MHI Systems Corporation)	2C21 Adapting Agile Methodologies for Organizational Management Hideki Kamijo(TDC SOFT Inc.)	2D21 Methods for Addressing Pre-Order Risks Through Staff Department Participation Yoshito Kurihara(Hitachi Social Information Services, Ltd.)	2E21 Project Portfolio Management Model Considering Interdependency Based on Limited Resources Ken-ichi Suzuki(Tohoku University)		
	2A22 A Framework for Identifying and Managing Prevalent Factors Influencing the Acceptance of Environmentally and Socially Sensitive Capital Projects Michiel Bekker(Department of Engineering and Technology Management)				2E22 Practical Report on the Spatial ID-enabled High-Speed Spatiotemporal Data Management Technology Nan Si(NTT DATA Group Corporation)		
15:00-15:30	Coffee Break						
15:30-16:30	LECTURE HALL			<div>Keynote 3</div> <div>Sustainable Project Management: The future of Project Profession</div> <div>Mr. Max Michele Panaro</div> <div>Group Organization, ICT, System Quality Vice President, Maire Tecnimont</div>			MC: Momoka Onitsuka (NTT DATA FINANCIAL TECHNOLOGY CORPORATION)

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Friday, 28 November 2025							
9:00	Registration Desk / LIBRARY						
Registration							
9:30-10:50	Breakout Session 6						
	Room A	Room B	Room C	Room D	Room E	Room F	Room G
	Martina Huemann(University College London)	Brian Cracknell(Language Works Sdn. Bhd.)	Eladio Perez Jr(NEC Telecom Software Philippines, Inc.)	Chie Ishii(NEC Corporation)	Yasunobu Kino(University of Tsukuba)		
	3A23 Maturity Assessment and AI Transformation Index for the Generative AI Adaptation Roadmap Kyoko Yoshimura(Hitachi, Ltd.)	3B23 Framework for Optimizing Cross-Check Procedures Shoichi Shimizu(NTT DATA INTELLILINK Corporation)	3C23 A Proof-of-Concept Study on a Generative AI Model for Supporting Preventive Measure Formulation in Quality Management Kodai Tasaki(NTT DATA Group Corporation)	3D23 Cross-Cultural Offshore Development Project Management: Lessons Learned from SAP Implementation Projects Between Japan and Philippines Zixuan Li(IBM Japan Digital Services Company)	3E23 Practical Evaluation of Using Generative AI for Solution Ideation in Projects Ayano Kumagai(HOSEI University Innovation Management Research Institute)		
	3A24 Systematic Development of Project Manager Code of Conduct in Response to Workforce Diversification Fumika Mizutani(NEC Corporation)	3B24 Research Project Management for Developing SOC Services in Railway Infrastructure: A Failure?Attack Discrimination Approach Tomohiro Shigemoto(Hitachi Europe Ltd.)	3C24 Detecting Early Signs of Quality Issues. Implementation of a Residual Defect Prediction Model in the Testing Phase. Yuta Kobana(Hitachi Solutions, Ltd.)	3D24 Consideration of Project Management Methods to Prevent Ambiguous Progress Reports Extended and Pretended Nozomi Kawabata(IBM Japan, Ltd.)	3E24 Research into the Concept of Innovation Creation Through the Introduction of PPPM in Solving Construction-related Problems Toshiki Shimoike(Asia Engineering Consultant Co., Ltd.)		
	3A25 A Study on Integrated Program Management Based on Value Creation and Knowledge Management Hiroki Ishihara(IBM Japan, Ltd.)	3B25 Optimization of Component Inventory Should Be Held in Projects Shuhei Yamamoto(NEC Corporation)	3C25 Project Difficulty Can Be Designed Mariko Etomi(Kyndryl Japan KK)	3D25 An Empirical Examination of a Tacit Knowledge Structuring Model in Financial Institution System Development Yutaka Mishima(NTT DATA Japan Corporation)	3E25 Scientific and Methodological Foundations of Design Vector Management of Educational Environments Applying AI Technology Dinara Kulibayeva(Nursultan Nazarbayev Educational Foundation)		
	3A26 Experimental Application of a Methodical Approach to Dividing Complex Technical Debt Based on Multiple Perspectives with Entry-Level Engineers Ryohei Mizuho(NTT DATA FINANCIAL TECHNOLOGY CORPORATION.)	3B26 Effectiveness of the Realization Committee in Large-Scale System Development Projects Katsuya Adachi(IBM Japan, Ltd.)	3C26 Effective PM Case Study Workshop Based on Actual Cases for Junior Engineers Taku Miura(IBM Japan Digital Services Company)				
10:50-11:20	Coffee Break						
11:20-12:20	LECTURE HALL						
	Keynote 4 Keeping the Lights On: Delivering Service Excellence in a World of Fast-Paced Change, Complex Systems, and Artificial Intelligence Mr. Steven Rodriguez Kyndryl Global Core Enterprise and zCloud Delivery Vice President						MC: Jiro Nonoyama (IBM Japan, Ltd.)
	Free time Participants move directly to the Gala Dinner venue.						
17:30-19:00	Royal Lancaster London Hotel						MC: Yuki Kimura , Ayaka Osako (IBM Japan, Ltd.)
	Closing Ceremony and Gala Dinner						

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